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work in shaping the Challenger launch decision. She argues that the cost of failure, or risk was so high that the decision makers could not have decided to go ahead with the launch, as failure would jeopardize their organizational goals that

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Diane Vaughan is an American sociologist and professor at Columbia University. She is known for her work on organizational and management issues, in particular in the case of the space shuttle Challenger Disaster.. In the understanding of safety and risk, Vaughan is perhaps best known for coining the phrase "normalization of deviance", which she has used to explain the sociological causes of ...

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